

Tech Mahindra | ADD

Transformation phase 2 - A litmus test?

TECHM reported 1.6% cc QoQ growth (JMFe: 1%), its highest sequential growth in past three years. This reflects, in our view, contribution of improved deal wins in past few quarters, stability in its top telco account, limited client-specific challenges (barring one EU telco) and its focussed efforts on mining USD 20mn+ accounts. These, along with seasonality – holiday season in 3Q and Comviva in 4Q – likely inform its better 2H outlook as well. That said, by management's own admission, growth acceleration in FY26 and possibly FY27 is tracking below what they had assumed at FY25-beginning. Besides, their commentary that in the absence of discretionary pick-up, TCV run-rate needs to step up to USD 1bn (from c.USD 800mn currently) for them to achieve their growth target suggests FY27 growth visibility is limited at this stage. We therefore cut our FY27E USD revenue growth to 4.6% cc (from 5%), aligned with that of larger peers. Margin expansion, on the other hand, has so far been de-linked with growth/macro, as it was led mainly through G&A optimisation. Now with incremental expansion dependent more on gross margin expansion, growth will likely play a role. We have therefore largely retained our FY27 EBIT margin estimate despite 2Q beat. Besides, higher tax rate drives 2-3% cut to our FY26-27E EPS. TECHM's consistent progress towards its stated goals is impressive, though well discounted in the price. Incremental re-rating/EPS upgrades should therefore track improvement in growth visibility, in our view. We retain ADD.

- **2QFY26 – Strong performance:** Revenues grew 1.6% cc QoQ vs JMFe/Cons. est of 1%. Growth was led by retail and logistics (+9% USD), Manufacturing (5%) and BFSI (4%). Among geographies, Americas grew 2.6% QoQ but declined 2.7% YoY due to challenging macro, EU grew 5.7% YoY while ROW was stable YoY. EBIT margin expanded 108bps QoQ to 12.1% vs JMFe/Cons. est of 11.1%. Margin expansion was driven by productivity gains in FPP, better volumes, SG&A optimisation (SG&A was down 50bps QOQ) and FX, FX aided margins by 40bps. PAT came in at INR 11.9bn - 4.7% QoQ/3% YoY (vs JMFe/Cons. est of INR 12.9bn). Adjusting for the exceptional item (sale of land) in 2QFY25, PAT growth was 36% YoY. PAT was impacted by lower other income due to FX losses. On the supply side, headcount grew by 4.2k sequentially (-1309 YoY) in 2Q led by addition in BPO, Onsite mix increased 30bps and attrition came in at 12.8% (vs. 12.6% in 1Q). The company announced a dividend of INR 15.
- **Outlook – 2H better than 1H:** TECHM won USD 816mn in net new TCV (LTM TCV: USD 3.17bn; +57% YoY). Deal wins were broad-based across communications, manufacturing, BFSI, retail, and logistics verticals. Management indicated that above industry growth in FY27 would hinge on either deal wins (net new) nearing the USD 1bn mark or discretionary demand picking up. While FY27 growth outlook has been moderated versus initial expectations at the start of FY25, it is expected to be better than FY26. 2H26 is expected to be stronger than 1H, driven by ramp up of deal wins and focused efforts towards larger clients. Management remains committed to their FY27 EBIT margin target despite lowered growth outlook for FY27. Further EBIT margin expansion will involve greater effort, with incremental expansion expected primarily from improvement in gross margins. Productivity in FPP, delivery optimization and integration of portfolio companies are expected to be key margin levers.
- **EPS revised (3%)-1%; Retain ADD:** We have marginally lowered revenue est. to align growth rates with large cap peers. It also reflects management view that deal TCV needs to improve to USD 1bn (from USD 800mn currently) to drive industry leading growth. Our FY26-27E EPS is revised lower by (3%)-1% due to higher tax rate/ finance cost assumptions. Maintain ADD.



Abhishek Kumar

abhishek.kumar@jmfl.com | Tel: (91 22) 66303053

Nandan Arekal

nandan.arekal@jmfl.com | Tel: (91 22) 62243683

Anushree Rustagi

anushree.rustagi@jmfl.com | Tel: (91 22) 69703668

Recommendation and Price Target

Current Reco.	ADD
Previous Reco.	ADD
Current Price Target (12M)	1,560
Upside/(Downside)	6.3%
Previous Price Target	1,490
Change	4.7%

Key Data – TECHM IN

Current Market Price	INR1,468
Market cap (bn)	INR1,438.0/US\$16.2
Free Float	54%
Shares in issue (mn)	879.9
Diluted share (mn)	885.6
3-mon avg daily val (mn)	INR2,837.0/US\$31.9
52-week range	1,808/1,209
Sensex/Nifty	82,030/25,146
INR/US\$	88.8

Price Performance

%	1M	6M	12M
Absolute	-3.8	14.5	-13.3
Relative*	-4.1	7.1	-13.5

* To the BSE Sensex

Financial Summary

(INR mn)

Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Net Sales	5,19,955	5,29,883	5,58,664	5,90,481	6,28,018
Sales Growth (%)	-2.4	1.9	5.4	5.7	6.4
EBITDA	49,645	69,911	87,300	1,03,896	1,15,869
EBITDA Margin (%)	9.5	13.2	15.6	17.6	18.5
Adjusted Net Profit	24,729	42,515	51,763	64,866	72,779
Diluted EPS (INR)	27.9	47.9	58.3	73.1	82.0
Diluted EPS Growth (%)	-49.1	71.8	21.7	25.3	12.2
ROIC (%)	8.9	16.4	20.8	24.7	27.3
ROE (%)	9.1	15.7	18.9	23.5	25.6
P/E (x)	52.6	30.6	25.2	20.1	17.9
P/B (x)	4.9	4.8	4.8	4.6	4.5
EV/EBITDA (x)	25.3	18.1	14.4	12.2	10.9
Dividend Yield (%)	2.7	3.0	3.4	4.4	5.1

Source: Company data, JM Financial. Note: Valuations as of 14/Oct/2025

JM Financial Research is also available on: Bloomberg - JMFR <GO>, FactSet, LSEG and S&P Capital IQ.

Please see Appendix I at the end of this report for Important Disclosures and Disclaimers and Research Analyst Certification.

Key Highlights from the call

- **Demand:** TECH M reported 1.6% QoQ growth in CC terms during Q2 FY26, marking its strongest quarterly performance in ten quarters. Management highlighted broad-based traction across manufacturing, BFSI, retail, transport & logistics, and healthcare. Communications declined sequentially, however largest client grew ahead of company average. Leadership noted that the demand environment remains mixed but improving, with positive leading indicators such as healthier pipelines and stronger conversion rates. Underlying progress was driven by disciplined execution, expanding client relationships, and early benefits from transformation initiatives.
- **Outlook:** The company reiterated confidence in its strategic roadmap, noting that it is midway through the three-year transformation journey. Management expects revenue growth to strengthen in 2H FY26, aided by broad-based deal momentum, improved visibility, and a healthier order conversion cycle. While macro uncertainty persists, management remains constructive on FY27, expecting performance to improve versus FY26. Leadership reiterated its commitment to sustained margin expansion and profitable growth, with calibrated investments aligned to growth opportunities.
- **Margin:** EBIT margin improved 108 bps QoQ to 12.1%, marking the eighth consecutive quarter of expansion. Margin improvement was driven by productivity gains in fixed-price projects, volume growth, and SG&A optimization, partly supported by a 40 bps currency tailwind. Other income was lower in the quarter due to FX losses. USD 32mn of mark to market losses were booked in the quarter on account of FX, out of this USD 7mn was booked in the P&L. Management attributed the steady margin progression to operating discipline under Project Fortius and continued portfolio integration benefits.
- **Margin outlook:** Management reaffirmed its commitment to deliver sequential margin expansion and achieve the 15% EBIT margin target by FY27. They indicated that incremental gains would increasingly come from gross margin improvement- led by fixed-price productivity, delivery optimization, and value-based pricing- while SG&A efficiencies will taper as integration benefits normalize. Leadership highlighted calibrated investments to balance profitability and growth, noting that slower macro conditions could make near-term expansion difficult but proactive planning would keep long-term trajectory intact.
- **Segments:** Vertical performance was broad-based. Manufacturing grew 5.2% YoY, driven by strong traction in aerospace & industrial segments, while automotive remained stable with caution around commercial vehicles. BFSI grew 6.2% YoY on the back of domain-focused growth. New partnerships such as JP Morgan Payments Systems helped. Retail, transport & logistics delivered 7% YoY growth supported by e-commerce, automation, and last-mile delivery mandates. Regionally, Europe grew 5.5% YoY, Americas declined 2.7%, and ROW fell 0.5%. The USD 20mn+ client bucket continued to deliver above-company growth, crossing USD 1bn in revenue contribution during the quarter, reflecting sustained traction among large strategic accounts. Additionally, the company noted that it has added 57 must have accounts in FY25 and secured additional 21 such accounts in 1H26. Out of this 17 have already delivered greater than USD 1mn in revenue. Weakness in smaller client cohorts was attributed to tail rationalisation, TECHM noted that they are prioritising must have and sustainable accounts over lower value clients.
- **Bookings:** TECHM closed net new TCV of USD 816 mn in Q2, representing 57% growth YoY on an LTM basis. Wins were broad-based across communications, manufacturing, BFSI, retail, and logistics. Management highlighted that discretionary demand and smaller deal activity remain muted; hence, achieving better-than or near-industry growth in FY27 would require the company to inch closer to the USD 1bn quarterly deal-win mark. If discretionary and smaller deal activity revives, this growth could be delivered even with a lower deal-win number. Leadership emphasized that conversion rates are improving, and the pipeline remains robust, providing visibility into 2H recovery.
- **AI strategy:** TECH M continues to progress on its AI strategy. The company was named a key player in India's AI Mission and is co-developing a sovereign LLM with 1 trillion parameters—one of the largest globally. It launched TechM Orion, an agentic AI platform built on NVIDIA accelerated computing, and Orion Marketplace, a catalog of AI agents enabling autonomous and

2HFY26 is expected to be stronger than 1HFY26 given deal momentum and visibility

FPP productivity, volumes, SG&A and currency tailwinds (40bps) aided margins. Other income was lower due to FX mark to market losses

Further expansion relatively difficult, however management is confident on meeting the target for FY27 on the back of proactive planning

Broad based growth, USD 20mn+ client cohort crossed the USD1bn mark. Smaller client cohort seeing tail rationalisation and shift towards must have accounts

Bookings (net new) would need to inch closer to the USD 1bn mark for TECHM to reach industry leading growth in the currently subdued environment for discretionary demand

assisted enterprise workflows. Management noted that AI commercial models combining AI and services are being piloted. TechM was recognized as a Leader in Gartner's Emerging Market Quadrant for GenAI Consulting and Implementation, underscoring the company's leadership in enterprise AI adoption.

- **Supply:** Visa dependence remains low (<1% of global workforce on H-1B; c.45% of revenue from US), and the company expects no margin impact from recent US policy changes. They are working to retain the employees in near shore locations. Leadership reiterated that integration synergies and operational rigor including pooling support functions will continue to drive margins.

Exhibit 1. 2Q26 Result Summary

	1Q26 A	4Q25 A	Change (QoQ)	Estimate (JMFe)	Variance (vs. JMFe)	Estimate (Consensus)	Variance (vs. consensus)	QoQ estimate	
								JMFe	Consensus
USD-INR	88.24	85.34	3.4%	87.37	1.0%	87.43	0.9%	2.4%	2.4%
CC Revenue Growth (QoQ)	1.6%	-1.4%		1.0%	61bp	1.0%	60bp	1.0%	1.0%
Revenue (USD mn)	1,586	1,564	1.4%	1,585	0.1%	1,583	0.2%	1.3%	1.2%
Revenue (INR mn)	139,949	133,512	4.8%	138,459	1.1%	138,403	1.1%	3.7%	3.7%
EBIT (INR mn)	16,993	14,771	15.0%	16,317	4.1%	16,332	4.1%	10.5%	10.6%
EBIT margin	12.1%	11.1%	108bp	11.8%	36bp	11.8%	34bp	72bp	74bp
PAT - adjusted (INR mn)	11,945	11,406	4.7%	12,874	-7.2%	12,871	-7.2%	12.9%	12.8%
EPS - adjusted(INR)	13.5	12.9	4.7%	14.5	-7.2%	14.5	-7.1%	12.9%	12.7%

Source: Company, JM Financial estimates

2QFY26 result review

Exhibit 2. Key financials

(INR mn)	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26
Cons. revenues (USD mn)	1,559	1,589	1,567	1,549	6,264	1,564	1,586
Change (QoQ/YoY)	0.7%	1.9%	-1.3%	-1.2%	-0.2%	1.0%	1.4%
Cons. Revenues	1,30,055	133,132	132,856	133,840	529,883	133,512	139,949
Change (QoQ/YoY)	1.0%	2.4%	-0.2%	0.7%	1.9%	-0.2%	4.8%
Cost of services	95,532	95,957	94,559	94,800	380,848	95,236	99,159
Gross profit	34,523	37,175	38,297	39,040	149,035	38,276	40,790
Gross margin	26.5%	27.9%	28.8%	29.2%	28.1%	28.7%	29.1%
Operating expenses	18,878	19,673	20,207	20,366	79,124	18,924	19,110
EBITDA	15,645	17,502	18,090	18,674	69,911	19,352	21,680
EBITDA margin	12.0%	13.1%	13.6%	14.0%	13.2%	14.5%	15.5%
Depreciation	4,622	4,698	4,588	4,621	18,529	4,581	4,687
EBIT	11,023	12,804	13,502	14,053	51,382	14,771	16,993
EBIT margin	8.5%	9.6%	10.2%	10.5%	9.7%	11.1%	12.1%
Non-operating income	732	4,325	-594	874	5,337	1,405	-372
Profit Before Tax	11,755	17,129	12,908	14,927	56,719	16,176	16,621
Income tax expense	3,133	4,560	3,086	3,496	14,275	4,893	4,576
Net income from operations	8,622	12,569	9,822	11,431	42,444	11,283	12,045
Extraordinary income (net of taxes)	0	0	0	0	0	0	0
Minority interest	-133	-74	-56	248	-15	-118	72
Net Income for Common Stocks	8,515	12,501	9,832	11,667	42,515	11,406	11,945
Net margin	6.6%	9.4%	7.4%	8.5%	8.0%	8.5%	8.6%
Diluted EPS	9.6	14.1	11.1	13.2	47.9	12.9	13.5
Change (QoQ/YoY)	28.8%	46.9%	-21.4%	18.7%	80.2%	-2.2%	4.7%

Source: Company, JM Financial

Sequential Revenue growth was led by Retail and logistics, manufacturing and BFSI verticals.

Manufacturing grew 5% QoQ with traction in Aerospace and industrial, Automotive saw caution especially in Commercial vehicles while passenger segment saw signs of stability

EBIT margin: +108 bps QoQ

Tailwinds were FPP productivity, FX tailwinds (40bps) and reduction in SG&A

Exhibit 3. Vertical portfolio

	2Q25	3Q25	4Q25	1Q26	2Q26
Distribution - %					
Communications	33.4%	32.5%	33.2%	33.8%	32.7%
Manufacturing	17.2%	16.8%	17.0%	17.5%	18.1%
Hi-Tech and Media	14.3%	14.3%	13.2%	13.3%	13.1%
Banking, Financial services & Insurance	15.8%	16.1%	16.7%	16.4%	16.8%
Retail, Transport & Logistics	7.9%	8.1%	8.1%	7.9%	8.5%
Healthcare & Life Sciences	7.4%	7.7%	7.3%	7.3%	7.3%
Others	4.0%	4.5%	4.5%	3.9%	3.5%
Revenue (USDmn and QoQ growth)					
Communications	531	509	514	529	519
Change	3%	-4%	1%	3%	-2%
Manufacturing	273	263	263	274	287
Change	-4%	-4%	0%	4%	5%
Hi-Tech and Media	227	224	204	208	208
Change	6%	-1%	-9%	2%	0%
BFSI	251	252	259	257	266
Change	3%	1%	2%	-1%	4%
Retail, transport & logistics	126	127	125	124	135
Change	5%	1%	-1%	-1%	9%
Healthcare & Life Sciences	118	121	113	114	116
Change	-2%	3%	-6%	-1%	1%
Others	64	71	70	61	56
Change	14.3%	11%	-1%	-12%	-9%

Source: Company, JM Financial

Exhibit 4. Geographic distribution

Revenue - USDmn	2Q25	3Q25	4Q25	1Q26	2Q26
North America	812	796	750	770	790
Change (QoQ)	-1%	-1.9%	-5.9%	2.7%	2.6%
Europe	381	370	393	407	403
Change (QoQ)	4%	-3.0%	6.3%	3.4%	-1.1%
RoW	396	401	406	388	393
Change (QoQ)	5%	1.4%	1.1%	-4.4%	1.5%

Source: Company, JM Financial

Exhibit 5. Key manpower metrics

	2Q25	3Q25	4Q25	1Q26	2Q26
Total	1,54,273	1,50,488	148,731	148,517	152,714
Net addition - Delivery	6,714	-3390	-1673	-214	4,197
Delivery headcount – IT	80,618	80,865	80,609	79,987	78,528
Delivery headcount – BPO	64,690	61,053	59,636	60,278	66,095
Sales and support staff	8,715	8,570	8,486	8,252	8,091
Attrition	11.0%	11.2%	10.0%	12.6%	12.8%

Source: Company, JM Financial

Exhibit 6. Key client metrics

	2Q25	3Q25	4Q25	1Q26	2Q26
Revenue concentration					
Top 5 clients	15.5%	14.8%	15.5%	15.6%	15.6%
Top 10 clients	25.1%	24.2%	24.5%	25.2%	24.3%
Non-Top10 clients	74.9%	75.8%	38.2%	39.0%	37.1%
Relationship distribution					
USD1mn+ Clients	545	540	540	529	520
Change	0	-5	0	-11	-9
USD5mn+ Clients	195	191	195	193	194
Change	4	-4	4	-2	1
USD10mn+ Clients	109	104	106	108	106
Change	-4	-5	2	2	-2
USD20mn+ Clients	61	61	59	60	63
Change	0	0	-2	1	3
USD50mn+ Clients	25	25	25	26	26
Change	1	0	0	1	0

Source: Company, JM Financial

Exhibit 7. Comparison vs. other Tier 1 peers

YoY cc revenue growth	2QFY25	3QFY25	4QFY25	1QFY26	2QFY26
TCS	5.5%	4.5%	2.5%	-3.1%	-3.3%
Infosys*	3.3%	6.1%	4.8%	3.8%	2.0%
Wipro*	-2.3%	-0.7%	-1.2%	-2.3%	-3.1%
LTIM*	4.4%	5.6%	6.3%	4.4%	4.3%
HCLtech	6.2%	4.1%	2.9%	3.7%	4.6%
TechM	2.2%	1.3%	0.3%	-1.0%	-0.3%
QoQ cc revenue growth	1QFY25	2QFY25	4QFY25	1QFY26	2QFY26
TCS	1.1%	0.0%	-0.8%	-3.3%	0.8%
Infosys*	3.1%	1.7%	-3.5%	2.6%	1.7%
Wipro*	0.6%	0.1%	-0.8%	-2.0%	0.0%
LTIM*	2.3%	1.8%	-0.6%	0.8%	2.2%
HCLtech	1.6%	3.8%	-0.8%	-0.8%	2.4%
TechM	0.7%	1.2%	-1.5%	-1.4%	1.6%
EBIT margin	1QFY25	2QFY25	4QFY25	1QFY26	2QFY26
TCS	24.1%	24.5%	24.2%	24.5%	25.2%
Infosys*	21.1%	21.3%	21.0%	20.8%	21.3%
Wipro*	16.8%	17.5%	17.5%	17.3%	16.6%
LTIM*	15.5%	13.8%	13.8%	14.3%	15.0%
HCLtech	18.6%	19.5%	18.0%	16.8%	17.2%
TechM	9.6%	10.2%	10.5%	11.1%	12.1%

Note: *JM Financial estimates for Infosys, Wipro and LTIM in 2QFY26. Source: Company, JM Financial estimates

Maintain ADD, TP revised to INR 1,560

We revise our revenue cc YoY growth expectations down by 43bps for FY27E. We now forecast cc YoY growth of 0.3%-6.3% over FY26-28E. Telecom revenues are expected to grow 1%-5%, while non-telecom revenues are expected to grow 2%-7%. We have revised our EBIT margins estimates higher by 6bps-66bps over FY26-28E. Margins beat expectations in 2QFY26 and our FY26E margin estimate has seen an increase. Direct cost estimates have been cut slightly and SG&A expenses and have seen decreases. We now build EBIT margin of 14.3% for FY27E vs. management's stated target of 15%. Lowered growth assumptions and lowered other income estimates have driven cuts to our EPS. Our PAT/EPS estimates are revised by (3.1%)-0.8%. We raise our target multiple for TechM to 21x (on 12 M fwd EPS) and maintain ADD with a revised TP of 1,560 (from 1,490 earlier).

Exhibit 8. What has changed

	Old			New			Change		
	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
Exchange rate (INR/USD)	87.45	88.50	88.50	87.66	88.50	88.50	0.2%	0.0%	0.0%
Revenue growth YoY CC	0.3%	5.0%	6.3%	0.4%	4.6%	6.4%	4bp	-43bp	2bp
Consolidated revenue (USD mn)	6,380	6,706	7,131	6,373	6,672	7,096	-0.1%	-0.5%	-0.5%
Growth in USD revenues (YoY)	1.8%	5.1%	6.3%	1.7%	4.7%	6.4%	-10bp	-43bp	2bp
Consolidated revenue (INR mn)	557,860	593,519	631,109	558,664	590,481	628,018	0.1%	-0.5%	-0.5%
EBITDA margin	15.4%	17.5%	18.0%	15.6%	17.6%	18.5%	22bp	7bp	45bp
EBIT margin	12.1%	14.2%	14.6%	12.3%	14.3%	15.3%	20bp	6bp	66bp
PAT (INR mn)	52,953	66,940	72,141	51,763	64,866	72,779	-2.2%	-3.1%	0.9%
EPS	59.7	75.5	81.3	58.3	73.1	82.0	-2.3%	-3.1%	0.8%

Source: JM Financial estimates

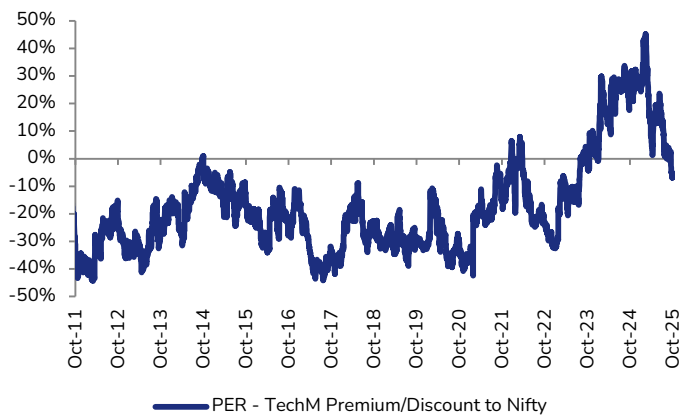
Exhibit 9. JMFe vs. Consensus estimates

	Consensus			JMFe			Difference		
	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
Sales (USD mn)	6,222	6,664	7,120	6,373	6,672	7,096	2%	0%	0%
Sales (INR mn)	551,774	590,921	631,400	558,664	590,481	628,018	1%	0%	-1%
EBITDA (INR mn)	85,352	101,010	111,223	87,300	103,896	115,869	2%	3%	4%
EBITDA margin (%)	15.5%	17.1%	17.6%	15.6%	17.6%	18.5%	16bp	50bp	83bp
EBIT (INR mn)	66,548	81,432	90,926	68,567	84,392	96,095	3%	4%	6%
EBIT margin (%)	12.1%	13.8%	14.4%	12.3%	14.3%	15.3%	21bp	51bp	90bp
EPS (INR)	59.5	73.2	82.1	58.3	73.1	82.0	-2%	0%	0%

Source: Visible Alpha, JM Financial estimates

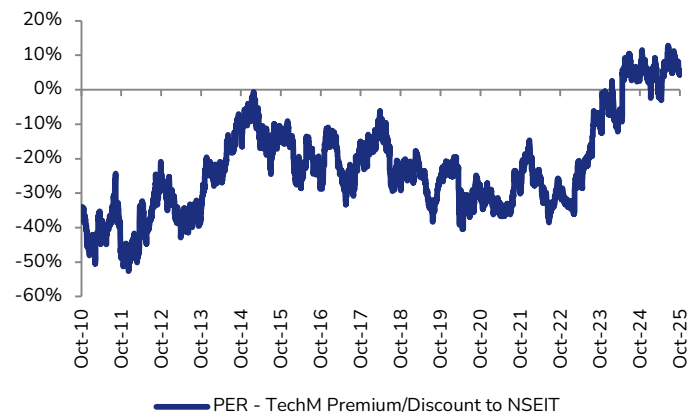
Valuation Charts

Exhibit 10. TechM: Valuation premium/discount to Nifty



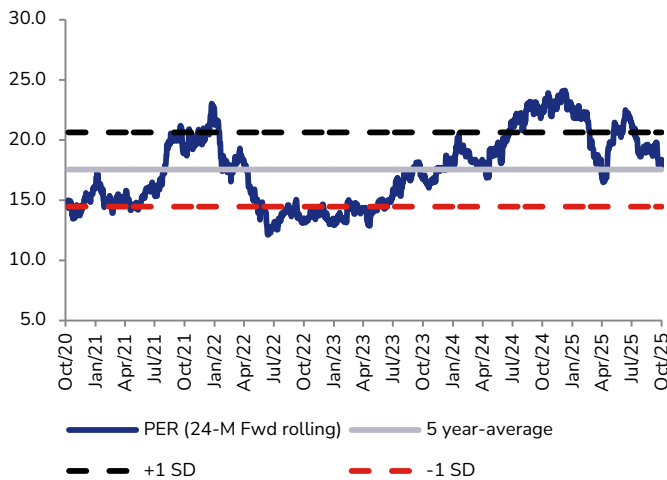
Source: Bloomberg, JM Financial

Exhibit 11. TechM: Valuation premium/discount to NSE IT



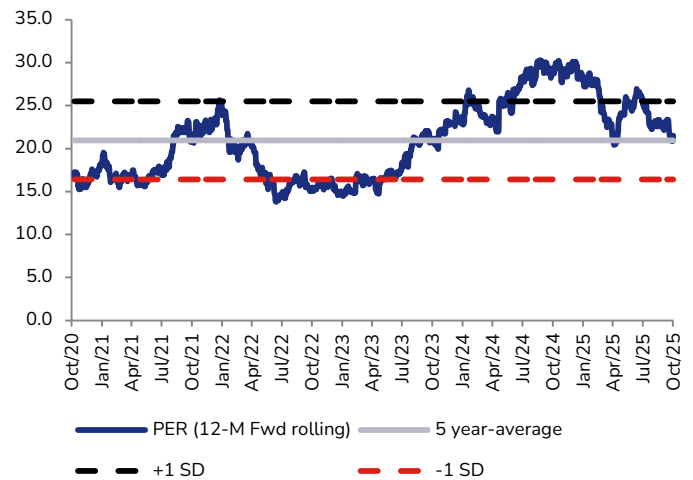
Source: Bloomberg, JM Financial

Exhibit 12. TechM: Price-to-24M Fwd earnings valuation chart



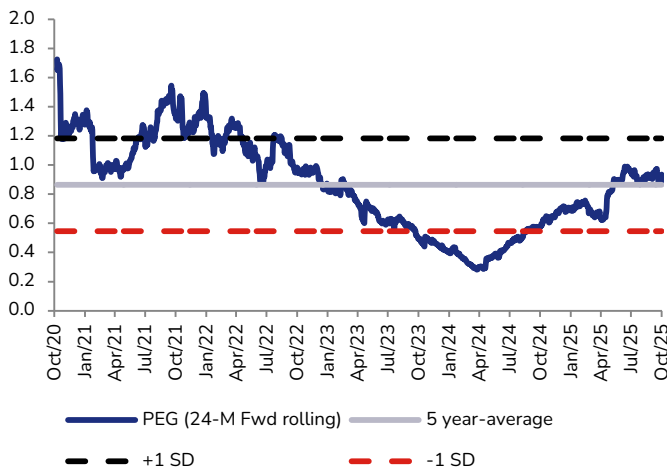
Source: Bloomberg, JM Financial

Exhibit 13. TechM: Price-to-12M Fwd earnings valuation chart



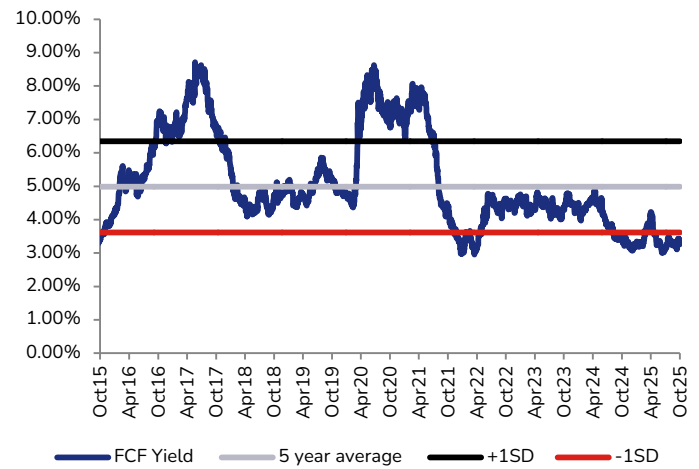
Source: Bloomberg, JM Financial

Exhibit 14. TechM: 24M Fwd PEG chart



Source: Bloomberg, JM Financial

Exhibit 15. TechM: LTM FCF Yield



Source: Bloomberg, JM Financial

Financial Tables (Consolidated)

Income Statement					(INR mn)
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Net Sales	5,19,955	5,29,883	5,58,664	5,90,481	6,28,018
Sales Growth	-2.4%	1.9%	5.4%	5.7%	6.4%
Other Operating Income	0	0	0	0	0
Total Revenue	5,19,955	5,29,883	5,58,664	5,90,481	6,28,018
Cost of Goods Sold/Op. Exp	3,91,147	3,80,848	3,94,259	4,07,176	4,28,936
Personnel Cost	0	0	0	0	0
Other Expenses	79,163	79,124	77,105	79,410	83,212
EBITDA	49,645	69,911	87,300	1,03,896	1,15,869
EBITDA Margin	9.5%	13.2%	15.6%	17.6%	18.5%
EBITDA Growth	-38.2%	40.8%	24.9%	19.0%	11.5%
Depn. & Amort.	18,171	18,529	18,733	19,504	19,774
EBIT	31,474	51,382	68,567	84,392	96,095
Other Income	5,247	5,337	2,525	4,708	3,643
Finance Cost	0	0	0	0	0
PBT before Excep. & Forex	36,721	56,719	71,092	89,099	99,739
Excep. & Forex Inc/Loss(-)	0	0	0	0	0
PBT	36,721	56,719	71,092	89,099	99,739
Taxes	11,707	14,275	19,234	24,106	26,985
Extraordinary Inc./Loss(-)	-1,151	0	0	0	0
Assoc. Profit/Min. Int.(-)	495	101	-64	-97	55
Reported Net Profit	23,578	42,515	51,763	64,866	72,779
Adjusted Net Profit	24,729	42,515	51,763	64,866	72,779
Net Margin	4.8%	8.0%	9.3%	11.0%	11.6%
Diluted Share Cap. (mn)	885.8	884.8	885.6	885.6	885.6
Diluted EPS (INR)	27.9	47.9	58.3	73.1	82.0
Diluted EPS Growth	-49.1%	71.8%	21.7%	25.3%	12.2%
Total Dividend + Tax	35,217	39,644	44,060	57,278	66,090
Dividend Per Share (INR)	39.7	44.7	49.7	64.5	74.5

Source: Company, JM Financial

Cash Flow Statement					(INR mn)
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Profit before Tax	32,244	56,532	71,092	89,099	99,739
Depn. & Amort.	18,171	18,529	18,733	19,504	19,774
Net Interest Exp. / Inc. (-)	3,922	3,217	3,101	1,222	1,222
Inc (-) / Dec in WCap.	12,977	-2,662	5,571	-14,301	1,127
Others	8,909	-3,002	-5,719	-6,056	-4,840
Taxes Paid	-12,469	-14,744	-19,234	-24,106	-26,985
Operating Cash Flow	63,754	57,870	73,543	65,362	90,036
Capex	-7,911	-5,935	-20,189	-20,066	-19,986
Free Cash Flow	55,843	51,935	53,355	45,296	70,050
Inc (-) / Dec in Investments	1,502	1,999	107	0	0
Others	760	5,324	5,625	5,929	4,865
Investing Cash Flow	-5,649	1,388	-14,457	-14,136	-15,121
Inc / Dec (-) in Capital	238	90	190	0	0
Dividend + Tax thereon	-39,170	-38,418	-44,060	-57,278	-66,090
Inc / Dec (-) in Loans	-688	-10,751	416	0	-915
Others	-3,507	-2,636	-3,101	-1,222	-1,222
Financing Cash Flow	-43,127	-51,715	-46,554	-58,499	-68,226
Inc / Dec (-) in Cash	14,978	7,543	12,532	-7,274	6,689
Opening Cash Balance	70,758	75,470	74,350	78,268	70,994
Closing Cash Balance	85,736	83,013	86,882	70,994	77,684

Source: Company, JM Financial

Balance Sheet					(INR mn)
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Shareholders' Fund	2,66,694	2,73,615	2,72,815	2,80,403	2,87,092
Share Capital	4,413	4,424	4,427	4,427	4,427
Reserves & Surplus	2,62,281	2,69,191	2,68,388	2,75,976	2,82,665
Preference Share Capital	0	0	0	0	0
Minority Interest	4,774	4,302	4,489	4,489	4,489
Total Loans	36,602	40,288	42,867	43,698	43,764
Def. Tax Liab. / Assets (-)	-14,396	-18,573	-20,536	-20,536	-20,536
Total - Equity & Liab.	2,93,674	2,99,632	2,99,634	3,08,054	3,14,809
Net Fixed Assets	1,30,436	1,24,835	1,26,291	1,26,852	1,27,064
Gross Fixed Assets	26,290	24,145	25,164	25,725	25,937
Intangible Assets	1,03,135	1,00,484	1,00,897	1,00,897	1,00,897
Less: Depn. & Amort.	0	0	0	0	0
Capital WIP	1,011	206	230	230	230
Investments	4,583	2,893	901	901	901
Current Assets	2,84,821	2,98,644	3,13,239	3,28,707	3,44,228
Inventories	375	394	961	961	961
Sundry Debtors	1,54,410	1,57,925	1,66,948	1,86,823	1,92,271
Cash & Bank Balances	75,470	74,350	78,268	70,994	77,684
Loans & Advances	4,319	4,123	4,512	4,769	5,073
Other Current Assets	50,247	61,852	62,549	65,160	68,239
Current Liab. & Prov.	1,26,166	1,26,740	1,40,797	1,48,407	1,57,384
Current Liabilities	1,14,794	1,13,970	1,26,789	1,33,601	1,41,637
Provisions & Others	11,372	12,770	14,008	14,806	15,747
Net Current Assets	1,58,655	1,71,904	1,72,442	1,80,301	1,86,844
Total - Assets	2,93,674	2,99,632	2,99,634	3,08,054	3,14,809

Source: Company, JM Financial

Dupont Analysis					
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Net Margin	4.8%	8.0%	9.3%	11.0%	11.6%
Asset Turnover (x)	1.6	1.7	1.8	1.8	1.9
Leverage Factor (x)	1.2	1.2	1.2	1.2	1.2
RoE	9.1%	15.7%	18.9%	23.5%	25.6%

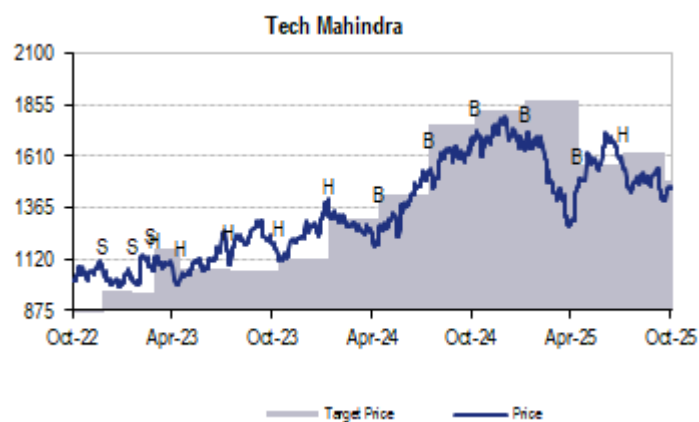
Key Ratios					
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
BV/Share (INR)	300.9	308.5	307.4	316.0	323.5
ROIC	8.9%	16.4%	20.8%	24.7%	27.3%
ROE	9.1%	15.7%	18.9%	23.5%	25.6%
Net Debt/Equity (x)	-0.1	-0.1	-0.1	-0.1	-0.1
P/E (x)	52.6	30.6	25.2	20.1	17.9
P/B (x)	4.9	4.8	4.8	4.6	4.5
EV/EBITDA (x)	25.3	18.1	14.4	12.2	10.9
EV/Sales (x)	2.4	2.4	2.3	2.1	2.0
Debtor days	108	109	109	115	112
Inventory days	0	0	1	1	1
Creditor days	89	90	98	100	101

Source: Company, JM Financial

History of Recommendation and Target Price

Date	Recommendation	Target Price	% Chg.
9-Dec-22	Sell	970	
30-Jan-23	Sell	960	-1.0
4-Mar-23	Sell	960	0.0
12-Mar-23	Hold	1,170	21.9
28-Apr-23	Hold	1,070	-8.5
27-Jul-23	Hold	1,060	-0.9
26-Oct-23	Hold	1,120	5.7
25-Jan-24	Hold	1,310	17.0
26-Apr-24	Buy	1,430	9.2
26-Jul-24	Buy	1,760	23.1
20-Oct-24	Buy	1,830	4.0
18-Jan-25	Buy	1,870	2.2
25-Apr-25	Buy	1,570	-16.0
17-Jul-25	Hold	1,630	3.8
1-Oct-25	Add	1,490	-8.6

Recommendation History



APPENDIX I

JM Financial Institutional Securities Limited

Corporate Identity Number: U67100MH2017PLC296081

Member of BSE Ltd. and National Stock Exchange of India Ltd.

SEBI Registration Nos.: Stock Broker - INZ000163434, Research Analyst - INH000000610

Registered Office: 7th Floor, Cnergy, Appasaheb Marathe Marg, Prabhadevi, Mumbai 400 025, India.

Board: +91 22 6630 3030 | Fax: +91 22 6630 3488 | Email: jmfinancial.research@jmfl.com | www.jmfl.com

Compliance Officer: Ms. Ashley Johnson | Tel: +91 22 6224 1862 | Email: ashley.johnson@jmfl.com

Grievance Officer: Ms. Ashley Johnson | Tel: +91 22 6224 1862 | Email: instcompliance@jmfl.com

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

New Rating System: Definition of ratings	
Rating	Meaning
BUY	Expected return $\geq$ 15% over the next twelve months.
ADD	Expected return $\geq$ 5% and $<$ 15% over the next twelve months.
REDUCE	Expected return $\geq$ -10% and $<$ 5% over the next twelve months.
SELL	Expected return $<$ -10% over the next twelve months.

Note: For REITs (Real Estate Investment Trust) and InvIT (Infrastructure Investment Trust) total expected returns include dividends or DPU (distribution per unit)

Previous Rating System: Definition of ratings	
Rating	Meaning
BUY	Total expected returns of more than 10% for stocks with market capitalisation in excess of INR 200 billion and REITs* and more than 15% for all other stocks, over the next twelve months. Total expected return includes dividend yields.
HOLD	Price expected to move in the range of 10% downside to 10% upside from the current market price for stocks with market capitalisation in excess of INR 200 billion and REITs* and in the range of 10% downside to 15% upside from the current market price for all other stocks, over the next twelve months.
SELL	Price expected to move downwards by more than 10% from the current market price over the next twelve months.

* REITs refers to Real Estate Investment Trusts.

Research Analyst(s) Certification

The Research Analyst(s), with respect to each issuer and its securities covered by them in this research report, certify that:

All of the views expressed in this research report accurately reflect his or her or their personal views about all of the issuers and their securities; and

No part of his or her or their compensation was, is, or will be directly or indirectly related to the specific recommendations or views expressed in this research report.

Important Disclosures

This research report has been prepared by JM Financial Institutional Securities Limited (JM Financial Institutional Securities) to provide information about the company(ies) and sector(s), if any, covered in the report and may be distributed by it and/or its associates solely for the purpose of information of the select recipient of this report. This report and/or any part thereof, may not be duplicated in any form and/or reproduced or redistributed without the prior written consent of JM Financial Institutional Securities. This report has been prepared independent of the companies covered herein.

JM Financial Institutional Securities is registered with the Securities and Exchange Board of India (SEBI) as a Research Analyst and a Stock Broker having trading memberships of the BSE Ltd. (BSE) and National Stock Exchange of India Ltd. (NSE). No material disciplinary action has been taken by SEBI against JM Financial Institutional Securities in the past two financial years which may impact the investment decision making of the investor. Registration granted by SEBI and certification from the National Institute of Securities Market (NISM) in no way guarantee performance of JM Financial Institutional Securities or provide any assurance of returns to investors.

JM Financial Institutional Securities renders stock broking services primarily to institutional investors and provides the research services to its institutional clients/investors. JM Financial Institutional Securities and its associates are part of a multi-service, integrated investment banking, investment management, brokerage and financing group. JM Financial Institutional Securities and/or its associates might have provided or may provide services in respect of managing offerings of securities, corporate finance, investment banking, mergers & acquisitions, broking, financing or any other advisory services to the company(ies) covered herein. JM Financial Institutional Securities and/or its associates might have received during the past twelve months or may receive compensation from the company(ies) mentioned in this report for rendering any of the above services.

JM Financial Institutional Securities and/or its associates, their directors and employees may; (a) from time to time, have a long or short position in, and buy or sell the securities of the company(ies) mentioned herein or (b) be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company(ies) covered under this report or (c) act as an advisor or lender/borrower to, or may have any financial interest in, such company(ies) or (d) considering the nature of business/activities that JM Financial Institutional Securities is engaged in, it may have potential conflict of interest at the time of publication of this report on the subject company(ies).

Neither JM Financial Institutional Securities nor its associates or the Research Analyst(s) named in this report or his/her relatives individually own one per cent or more securities of the company(ies) covered under this report, at the relevant date as specified in the SEBI (Research Analysts) Regulations, 2014.

The Research Analyst(s) principally responsible for the preparation of this research report and their immediate relatives are prohibited from buying or selling debt or equity securities, including but not limited to any option, right, warrant, future, long or short position issued by company(ies) covered under this report. The Research Analyst(s) principally responsible for the preparation of this research report or their immediate relatives (as defined under SEBI (Research Analysts) Regulations, 2014); (a) do not have any financial interest in the company(ies) covered under this report or (b) did not receive any compensation from the company(ies) covered under this report, or from any third party, in connection with this report or (c) do not have any other material conflict of interest at the time of publication of this report. Research Analyst(s) are not serving as an officer, director or employee of the company(ies) covered under this report.

While reasonable care has been taken in the preparation of this report, it does not purport to be a complete description of the securities, markets or developments referred to herein, and JM Financial Institutional Securities does not warrant its accuracy or completeness. JM Financial Institutional Securities may not be in any way responsible for any loss or damage that may arise to any person from any inadvertent error in the information contained in this report. This report is provided for information only and is not an investment advice and must not alone be taken as the basis for an investment decision.

This research report is based on the fundamental research/analysis conducted by the Research Analyst(s) named herein. Accordingly, this report has been prepared by studying/focusing on the fundamentals of the company(ies) covered in this report and other macro-economic factors. JM Financial Institutional Securities may have also issued or may issue, research reports and/or recommendations based on the technical/quantitative analysis of the company(ies) covered in this report by studying and using charts of the stock's price movement, trading volume and/or other volatility parameters. As a result, the views/recommendations expressed in such technical research reports could be inconsistent or even contrary to the views contained in this report.

The investment discussed or views expressed or recommendations/opinions given herein may not be suitable for all investors. The user assumes the entire risk of any use made of this information. The information contained herein may be changed without notice and JM Financial Institutional Securities reserves the right to make modifications and alterations to this statement as they may deem fit from time to time.

This report is neither an offer nor solicitation of an offer to buy and/or sell any securities mentioned herein and/or not an official confirmation of any transaction.

This report is not directed or intended for distribution to, or use by any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject JM Financial Institutional Securities and/or its affiliated company(ies) to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to a certain category of investors. Persons in whose possession this report may come, are required to inform themselves of and to observe such restrictions. Please click [here](#) to access our detailed Terms and Conditions, including the Most Important Terms and Conditions.

Additional disclosure only for U.S. persons: JM Financial Institutional Securities has entered into an agreement with JM Financial Securities, Inc. ("JM Financial Securities"), a U.S. registered broker-dealer and member of the Financial Industry Regulatory Authority ("FINRA") in order to conduct certain business in the United States in reliance on the exemption from U.S. broker-dealer registration provided by Rule 15a-6, promulgated under the U.S. Securities Exchange Act of 1934 (the "Exchange Act"), as amended, and as interpreted by the staff of the U.S. Securities and Exchange Commission ("SEC") (together "Rule 15a-6").

This research report is distributed in the United States by JM Financial Securities in compliance with Rule 15a-6, and as a "third party research report" for purposes of FINRA Rule 2241. In compliance with Rule 15a-6(a)(3) this research report is distributed only to "major U.S. institutional investors" as defined in Rule 15a-6 and is not intended for use by any person or entity that is not a major U.S. institutional investor. If you have received a copy of this research report and are not a major U.S. institutional investor, you are instructed not to read, rely on, or reproduce the contents hereof, and to destroy this research or return it to JM Financial Institutional Securities or to JM Financial Securities.

This research report is a product of JM Financial Institutional Securities, which is the employer of the research analyst(s) solely responsible for its content. The research analyst(s) preparing this research report is/are resident outside the United States and are not associated persons or employees of any U.S. registered broker-dealer. Therefore, the analyst(s) are not subject to supervision by a U.S. broker-dealer, or otherwise required to satisfy the regulatory licensing requirements of FINRA and may not be subject to the Rule 2241 restrictions on communications with a subject company, public appearances and trading securities held by a research analyst account.

Any U.S. person who is recipient of this report that wishes further information regarding, or to effect any transaction in, any of the securities discussed in this report, must contact, and deal directly through a U.S. registered representative affiliated with a broker-dealer registered with the SEC and a member of FINRA. In the U.S., JM Financial Institutional Securities has an affiliate, JM Financial Securities, Inc. located at 1325 Avenue of the Americas, 27th Floor, Office No. 2715, New York, New York 10019. Telephone +1 (332) 900 4958 which is registered with the SEC and is a member of FINRA and SIPC.

Additional disclosure only for U.K. persons: Neither JM Financial Institutional Securities nor any of its affiliates is authorised in the United Kingdom (U.K.) by the Financial Conduct Authority. As a result, this report is for distribution only to persons who (i) have professional experience in matters relating to investments falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended, the "Financial Promotion Order"), (ii) are persons falling within Article 49(2)(a) to (d) ("high net worth companies, unincorporated associations etc.") of the Financial Promotion Order, (iii) are outside the United Kingdom, or (iv) are persons to whom an invitation or inducement to engage in investment activity (within the meaning of section 21 of the Financial Services and Markets Act 2000) in connection with the matters to which this report relates may otherwise lawfully be communicated or caused to be communicated (all such persons together being referred to as "relevant persons"). This report is directed only at relevant persons and must not be acted on or relied on by persons who are not relevant persons. Any investment or investment activity to which this report relates is available only to relevant persons and will be engaged in only with relevant persons.

Additional disclosure only for Canadian persons: This report is not, and under no circumstances is to be construed as, an advertisement or a public offering of the securities described herein in Canada or any province or territory thereof. Under no circumstances is this report to be construed as an offer to sell securities or as a solicitation of an offer to buy securities in any jurisdiction of Canada. Any offer or sale of the securities described herein in Canada will be made only under an exemption from the requirements to file a prospectus with the relevant Canadian securities regulators and only by a dealer properly registered under applicable securities laws or, alternatively, pursuant to an exemption from the registration requirement in the relevant province or territory of Canada in which such offer or sale is made. This report is not, and under no circumstances is it to be construed as, a prospectus or an offering memorandum. No securities commission or similar regulatory authority in Canada has reviewed or in any way passed upon these materials, the information contained herein or the merits of the securities described herein and any representation to the contrary is an offence. If you are located in Canada, this report has been made available to you based on your representation that you are an "accredited investor" as such term is defined in National Instrument 45-106 Prospectus Exemptions and a "permitted client" as such term is defined in National Instrument 31-103 Registration Requirements, Exemptions and Ongoing Registrant Obligations. Under no circumstances is the information contained herein to be construed as investment advice in any province or territory of Canada nor should it be construed as being tailored to the needs of the recipient. Canadian recipients are advised that JM Financial Securities, Inc., JM Financial Institutional Securities Limited, their affiliates and authorized agents are not responsible for, nor do they accept, any liability whatsoever for any direct or consequential loss arising from any use of this research report or the information contained herein.