

14 July 2025

India | Equity Research | Results update

Avenue Supermarts

Consumer Staples & Discretionary

Margin pressures persist; signs of structural reset visible

DMart delivered 16% YoY revenue growth in Q1FY26, supported by strong footfalls and continued store additions (+9 stores). However, profitability remained muted - EBITDA margin contracted 67bps YoY to 8.2%, as gross margin came under pressure from price deflation in staples, heightened competitive intensity in FMCG, and inferior sales mix. Foods portfolio contribution stood at 55.6% (vs. 54.8% last year), while GM&A remained weak at 24.7% (vs. 24.9% last year), which restricted mix led margin improvement. LFL sales slowed to 7.1% (vs 9.1% in Q1FY25 and 8.1% in Q4FY25), and revenue per sq. ft. at INR 8,779 remained ~5-6% below pre-Covid peaks, suggesting weak ticket sizes despite record bill cuts of 97mn. Operating costs remained elevated due to capacity build-out and entry-level wage inflation, leading to weak revenue-to-profit conversion (PAT up just 2% YoY).

DMart Ready remained in reset mode, with presence reducing to 24 cities (vs. 25 previous quarter), as the company continued rationalising pickup points while scaling home delivery. With the new CEO transition now in effect, we remain watchful of any strategic pivot to improve mix, margins, and digital execution. Maintain REDUCE.

Revenue growth healthy, but stress visible across core metrics

DMart's Q1FY26 standalone revenue / EBITDA / PAT grew 16% / 8% / 2% YoY. Gross margin compression persisted due to continued pricing aggression in FMCG, and mix skew - with Foods at 55.6%, an all-time high, while GM&A remained weak at 24.7%. Management indicated ~100-150bps revenue drag from deflation in staples and non-food categories. LFL growth decelerated to 7.1% (vs 9.1% last year same quarter), and revenue per sq. ft. at INR 8,779 though sequentially higher - remained ~5-6% below pre-Covid levels. Bill cuts hit a record 97mn, reflecting strong footfalls, but stagnant revenue productivity suggests smaller basket sizes and limited pricing power, highlighting that higher transaction volumes did not translate into a favourable category mix or margin uplift. PAT growth at just 2% YoY, despite high volumes, underscores weak revenue-to-profit conversion and continued cost overhang. The sustained tilt towards staples and value baskets raises the risk of a structural shift in consumer spending behaviour, while intensifying competition continues to test the resilience of DMart's EDLC-led model.

Financial Summary

| Y/E March (INR mn) | FY24A | FY25A | FY26E | FY27E |
|--------------------|----------|----------|----------|----------|
| Net Revenue | 4,95,330 | 5,77,898 | 6,82,393 | 8,00,575 |
| EBITDA | 40,994 | 45,427 | 53,626 | 64,281 |
| EBITDA Margin (%) | 8.3 | 7.9 | 7.9 | 8.0 |
| Net Profit | 26,949 | 29,272 | 34,173 | 41,240 |
| EPS (INR) | 41.4 | 45.0 | 52.5 | 63.4 |
| EPS % Chg YoY | 5.0 | 8.6 | 16.7 | 20.7 |
| P/E (x) | 98.1 | 90.3 | 77.4 | 64.1 |
| EV/EBITDA (x) | 64.1 | 57.9 | 49.0 | 40.9 |
| RoCE (%) | 14.5 | 13.7 | 13.9 | 14.5 |
| RoE (%) | 15.1 | 14.1 | 14.3 | 14.9 |

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Market Data

| Market Cap (INR) | 2,645bn |
|---------------------|--------------|
| Market Cap (USD) | 30,840mn |
| Bloomberg Code | DMART IN |
| Reuters Code | AVEU BO |
| 52-week Range (INR) | 5,485 /3,337 |
| Free Float (%) | 23.0 |
| ADTV-3M (mn) (USD) | 31.3 |

| Price Performance (%) | 3m | 6m | 12m |
|-----------------------|--------|------|--------|
| Absolute | (1.6) | 10.3 | (17.0) |
| Relative to Sensex | (11.4) | 3.6 | (20.3) |

| ESG Score | 2023 | 2024 | Change |
|-------------|------|------|--------|
| ESG score | 64.9 | 69.2 | 4.3 |
| Environment | 41.0 | 53.0 | 12.0 |
| Social | 67.0 | 71.8 | 4.8 |
| Governance | 78.9 | 78.7 | (0.2) |

Note - Score ranges from 0 - 100 with a higher score indicating higher ESG disclosures.

Source: SES ESG, I-sec research

Previous Reports

04-05-2025: Q4FY25 results review 12-01-2025: **Q3FY25** results review



Margins remain under pressure

EBITDA margin declined ~67bps YoY to 8.2%, impacted by gross margin compression and elevated operating costs. Key drags included pricing aggression in FMCG, entry-level wage inflation, and continued investment in service levels (checkout, shelf availability). Despite improving throughput, the low GM&A contribution continued to weigh on margin delivery and operating leverage.

Store rollout steady; DMart Ready remains in reset mode

DMart added 9 stores in Q1FY26 (EOP: 424) with 17.6mn sq. ft. of retail area. Expansion remained focused on core clusters. DMart Ready presence contracted marginally to 24 cities (vs 25 QoQ), with home delivery volumes offsetting sales lost from pickup point rationalisation. The format remains in reset mode, with management focused on improving unit-level profitability.

Outlook – Margins likely to stay soft; expansion and efficiencies in focus

DMart's execution on store expansion and service levels remains on track, but margin overhang is likely to persist in the near term. Discretionary recovery remains elusive, and a skewed mix toward staples could continue to weigh on productivity and margins. With the CEO transition to Mr. Anshul Asawa effective July 2025, we remain watchful of any strategic shift to revive margins and drive mix-led growth, though early signals remain limited. For comparative insights on DMart's positioning across value retail and digital commerce models, refer to our recent thematic [Consumer: Value Retail, Quick Commerce and the intersections / overlaps].

Valuation and risks

We largely maintain our earnings estimates, modelling revenue/ EBITDA/PAT CAGR of 18%/19%/19% over FY25-27E. Retain REDUCE with a DCF-based target price of INR 3,800.

Key upside risks are a) significant improvement in the recovery of general merchandise and apparel, and b) lower competitive intensity from quick commerce. Key downside lower-than-expected retail expansion.



Exhibit 1: Q1FY26 result review (standalone)

| INR mn | Q1FY26 | Q1FY25 | YoY (%) | Q4FY25 | QoQ (%) |
|-------------------------------------|------------|------------|---------|------------|---------|
| Store count (nos) | 424 | 371 | 53.0 | 415 | 9.0 |
| Retail space (mn sqft) | 17.6 | 15.4 | 14.3 | 17.2 | 2.3 |
| Sales throughput (TTM sales / sqft) | 36,370 | 35,751 | 1.7 | 35,783 | 1.6 |
| Net Revenues | 1,59,321 | 1,37,119 | 16.2 | 1,44,624 | 10.2 |
| COGS | (1,35,998) | (1,16,680) | 16.6 | (1,25,142) | 8.7 |
| Gross Profit | 23,323 | 20,439 | 14.1 | 19,482 | 19.7 |
| Staff cost | (3,018) | (2,311) | 30.6 | (2,679) | 12.7 |
| Other opex | (7,172) | (5,917) | 21.2 | (6,989) | 2.6 |
| Total expenditure | (1,46,188) | (1,24,908) | 17.0 | (1,34,810) | 8.4 |
| EBITDA | 13,133 | 12,210 | 7.6 | 9,814 | 33.8 |
| Other income | 341 | 520 | (34.3) | 391 | (12.8) |
| Finance cost | (266) | (132) | 101.8 | (160) | |
| D&A | (2,096) | (1,710) | 22.6 | (2,160) | (3.0) |
| PBT | 11,113 | 10,888 | 2.1 | 7,885 | 40.9 |
| Tax | (2,815) | (2,763) | 1.9 | (1,688) | |
| Adj. PAT | 8,297 | 8,125 | 2.1 | 6,197 | 33.9 |
| EPS | 12.8 | 12.5 | 2.1 | 9.5 | 33.9 |

| % of revenues | | | | | |
|----------------------------|------|------|---------|------|----------|
| COGS | 85.4 | 85.1 | 26 bps | 86.5 | -117 bps |
| Gross margin | 14.6 | 14.9 | -27 bps | 13.5 | 116 bps |
| Staff cost | 1.9 | 1.7 | 20 bps | 1.9 | 4 bps |
| Other opex | 4.5 | 4.3 | 18 bps | 4.8 | -34 bps |
| EBITDA margin | 8.2 | 8.9 | -67 bps | 6.8 | 145 bps |
| Income tax rate (% of PBT) | 25.3 | 25.4 | -5 bps | 21.4 | 392 bps |

Source: Company data, I-Sec research

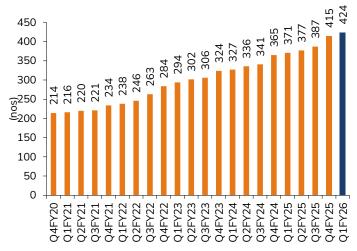
Exhibit 2: Q1FY26 subsidiary

| INR mn | Q1FY26 | Q1FY25 | YoY (%) | Q4FY25 | QoQ (%) |
|--------------|--------|--------|---------|--------|---------|
| Net revenues | 4,276 | 3,573 | 20 | 4,095 | 4 |
| Gross Profit | 1,724 | 1,494 | 15 | 1,579 | 9 |
| EBITDA | (143) | 2 | (6,900) | (263) | (46) |
| PBT | (538) | (347) | 55 | (682) | (21) |
| Adj. PAT | (569) | (388) | 47 | (689) | (17) |

| % of revenues | | | | | |
|---------------|------|------|----------|------|---------|
| Gross margin | 40.3 | 41.8 | -150 bps | 38.6 | 176 bps |
| EBITDA margin | -3.3 | 0.1 | -340 bps | -6.4 | 309 bps |

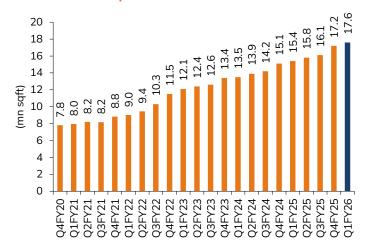
Source: Company data, I-Sec research

Exhibit 3: Store network



Source: Company data, I-Sec research

Exhibit 4: Retail space



Source: Company data, I-Sec research

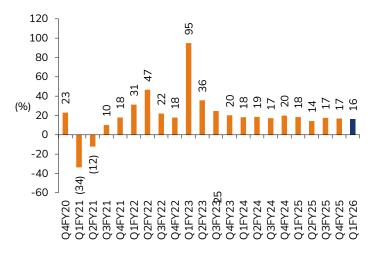


Exhibit 5: Retail space growth



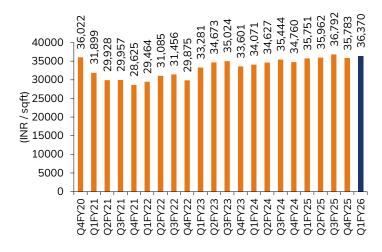
Source: Company data, I-Sec research

Exhibit 6: Revenue growth (YoY)



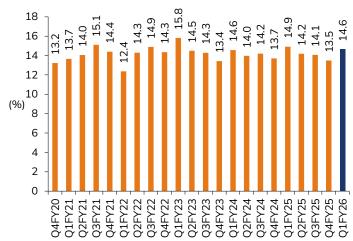
Source: Company data, I-Sec research

Exhibit 7: Revenue throughput (TTM revenue / sqft)



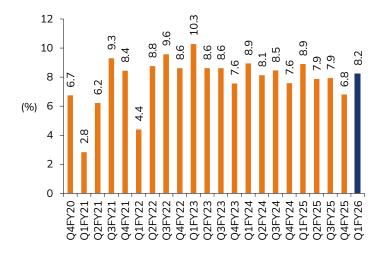
Source: Company data, I-Sec research

Exhibit 8: Gross margin



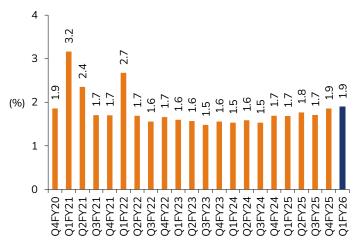
Source: Company data, I-Sec research

Exhibit 9: EBITDA margin



Source: Company data, I-Sec research

Exhibit 10: Staff cost as a % of sales



Source: Company data, I-Sec research

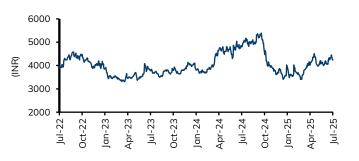


Exhibit 11: Shareholding pattern

| % | Sep'24 | Dec'24 | Mar'25 |
|-------------------------|--------|--------|--------|
| Promoters | 74.7 | 74.7 | 74.7 |
| Institutional investors | 17.5 | 17.2 | 17.3 |
| MFs and others | 6.0 | 6.8 | 7.6 |
| Fls/Banks | 0.8 | 0.9 | 0.9 |
| Insurance | 0.7 | 0.5 | 0.6 |
| FIIs | 10.0 | 9.3 | 8.2 |
| Others | 7.8 | 9.0 | 8.0 |
| | | | |

Source: Bloomberg

Exhibit 12: Price chart



Source: Bloomberg



Financial Summary

Exhibit 13: Profit & Loss

(INR mn, year ending March)

| | FY24A | FY25A | FY26E | FY27E |
|--|------------------|------------------|------------------|------------------|
| Net Sales | 4,95,330 | 5,77,898 | 6,82,393 | 8,00,575 |
| Operating Expenses | 28,869 | 36,308 | 42,689 | 50,317 |
| EBITDA | 40,994 | 45,427 | 53,626 | 64,281 |
| EBITDA Margin (%) | 8.3 | 7.9 | 7.9 | 8.0 |
| Depreciation & Amortization | 6,328 | 7,758 | 9,055 | 10,369 |
| EBIT | 34,666 | 37,669 | 44,571 | 53,912 |
| Interest expenditure | 443 | 578 | 660 | 660 |
| Other Non-operating Income | 1,891 | 1,740 | 1,897 | 2,030 |
| Recurring PBT | 36,114 | 38,832 | 45,808 | 55,282 |
| Profit / (Loss) from Associates | - | - | - | - |
| Less: Taxes | 9,165 | 9,560 | 11,635 | 14,042 |
| PAT | 26,949 | 29,272 | 34,173 | 41,240 |
| Less: Minority Interest | - | - | - | - |
| Extraordinaries (Net) | - | - | - | - |
| Net Income (Reported) Net Income (Adjusted) | 26,949 26,949 | 29,272 29,272 | 34,173 34,173 | 41,240 41,240 |

Source Company data, I-Sec research

Exhibit 14: Balance sheet

(INR mn, year ending March)

| | FY24A | FY25A | FY26E | FY27E |
|--|----------|----------|----------|----------|
| Total Current Assets | 46,766 | 54,853 | 64,538 | 76,624 |
| of which cash & cash eqv. | 5,599 | 3,313 | 3,773 | 5,444 |
| Total Current Liabilities & Provisions | 17,277 | 18,534 | 21,792 | 25,457 |
| Net Current Assets | 29,489 | 36,319 | 42,746 | 51,167 |
| Investments | 11,462 | 13,277 | 13,277 | 13,277 |
| Net Fixed Assets | 1,15,389 | 1,41,210 | 1,66,664 | 1,96,891 |
| ROU Assets | 13,949 | 15,994 | 15,994 | 15,994 |
| Capital Work-in-Progress | 9,300 | 10,905 | 10,905 | 10,905 |
| Total Intangible Assets | - | - | - | - |
| Long Term Loans & Advances | 18,634 | 12,515 | 14,777 | 17,337 |
| Deferred Tax assets | _ | _ | _ | _ |
| Total Assets | 1,98,384 | 2,30,380 | 2,64,553 | 3,05,793 |
| Liabilities | | | | |
| Borrowings | - | - | - | - |
| Deferred Tax Liability | 940 | 1,152 | 1,152 | 1,152 |
| Provisions | - | _ | - | - |
| Other Liabilities | - | _ | - | - |
| Equity Share Capital | 6,507 | 6,507 | 6,507 | 6,507 |
| Reserves & Surplus | 1,86,299 | 2,15,794 | 2,49,967 | 2,91,208 |
| Total Net Worth | 1,92,806 | 2,22,302 | 2,56,475 | 2,97,715 |
| Minority Interest | - | - | - | - |
| Total Liabilities | 1,98,384 | 2,30,380 | 2,64,553 | 3,05,793 |

Source Company data, I-Sec research

Exhibit 15: Quarterly trend

(INR mn, year ending March)

| | Sep-24 | Dec-24 | Mar-25 | Jun-25 |
|---------------------|----------|----------|----------|----------|
| Net Sales | 1,40,503 | 1,55,652 | 1,44,624 | 1,59,321 |
| % growth (YOY) | 14.2 | 17.5 | 16.7 | 16.2 |
| EBITDA | 11,051 | 12,352 | 9,814 | 13,133 |
| Margin % | 7.9 | 7.9 | 6.8 | 8.2 |
| Other Income | 465 | 364 | 391 | 341 |
| Extraordinaries | - | - | - | - |
| Adjusted Net Profit | 7,104 | 7,846 | 6,197 | 8,297 |

Source Company data, I-Sec research

Exhibit 16: Cashflow statement

(INR mn, year ending March)

| | FY24A | FY25A | FY26E | FY27E |
|-------------------------------------|----------|----------|----------|----------|
| Operating Cashflow | 27,430 | 25,973 | 33,731 | 40,897 |
| Working Capital Changes | (1,380) | (3,402) | (442) | (343) |
| Capital Commitments | (28,745) | (36,366) | (34,508) | (40,596) |
| Free Cashflow | (1,314) | (10,393) | (778) | 301 |
| Other investing cashflow | 2,902 | 13,144 | 1,895 | 2,027 |
| Cashflow from Investing Activities | (25,843) | (23,222) | (32,614) | (38,569) |
| Issue of Share Capital | 729 | - | - | - |
| Interest Cost | (9) | (17) | (660) | (660) |
| Inc (Dec) in Borrowings | - | - | - | - |
| Dividend paid | - | - | - | - |
| Others | - | - | - | - |
| Cash flow from Financing Activities | (867) | (2,038) | (660) | (660) |
| Chg. in Cash & Bank balance | 721 | 713 | 457 | 1,668 |
| Closing cash & balance | 6,319 | 4,026 | 4,230 | 7,112 |

Source Company data, I-Sec research

Exhibit 17: Key ratios

(Year ending March)

| | FY24A | FY25A | FY26E | FY27E |
|----------------------------------|-------|-------|-------|-------|
| Per Share Data (INR) | | | | |
| Reported EPS | 41.4 | 45.0 | 52.5 | 63.4 |
| Adjusted EPS (Diluted) | 41.4 | 45.0 | 52.5 | 63.4 |
| Cash EPS | 51.1 | 56.9 | 66.4 | 79.3 |
| Dividend per share (DPS) | - | - | - | - |
| Book Value per share (BV) | 296.3 | 341.6 | 394.1 | 457.5 |
| Dividend Payout (%) | - | - | - | - |
| Growth (%) | | | | |
| Net Sales | 18.4 | 16.7 | 18.1 | 17.3 |
| EBITDA | 12.0 | 10.8 | 18.0 | 19.9 |
| EPS (INR) | 5.0 | 8.6 | 16.7 | 20.7 |
| Valuation Ratios (x) | | | | |
| P/E | 98.1 | 90.3 | 77.4 | 64.1 |
| P/CEPS | 79.5 | 71.4 | 61.2 | 51.2 |
| P/BV | 13.7 | 11.9 | 10.3 | 8.9 |
| EV / EBITDA | 64.1 | 57.9 | 49.0 | 40.9 |
| P / Sales | 5.3 | 4.6 | 3.9 | 3.3 |
| Dividend Yield (%) | - | - | - | - |
| Operating Ratios | | | | |
| Gross Profit Margins (%) | 14.1 | 14.1 | 14.1 | 14.3 |
| EBITDA Margins (%) | 8.3 | 7.9 | 7.9 | 8.0 |
| Effective Tax Rate (%) | 25.4 | 24.6 | 25.4 | 25.4 |
| Net Profit Margins (%) | 5.4 | 5.1 | 5.0 | 5.2 |
| Net Debt / Equity (x) | (0.1) | (0.1) | (0.1) | (0.1) |
| Net Debt / EBITDA (x) | (0.4) | (0.4) | (0.3) | (0.3) |
| Fixed Asset Turnover (x) | 4.0 | 3.7 | 3.6 | 3.5 |
| Working Capital Days | 19 | 22 | 23 | 23 |
| Inventory Turnover Days | 33 | 35 | 35 | 35 |
| Receivables Days | 4 | 3 | 3 | 3 |
| Payables Days | 9 | 7 | 7 | 7 |
| Profitability Ratios | | | | |
| RoCE (%) | 14.5 | 13.7 | 13.9 | 14.5 |
| RoE (%) | 15.1 | 14.1 | 14.3 | 14.9 |
| RoIC (%) | 15.2 | 14.3 | 14.5 | 15.1 |
| Source Company data, I-Sec resec | arch | | | |



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